APPENDIX C

INDEX

A

```
Acceptable Quality Level, 5-
Acker, David, 8-
Acquisition Decision Memorandum, 3-
Acquisition Method Code (AMC), 3-
Acquisition Process: defense systems, 3-
Acquisition Strategy, 4-
Acquisition Streamlining, 5-
Advance Buy Regulations, 6-
Air Force Logistics Command (AFLC), 1-
Air Force Systems Command (AFSC), 1-
Albus, James 8-
Authorized Controlled Material (ACM) Orders, 2-
Army Material Command, 1-
Automation factory, 14-
Award Fee, 1-
Baselines,
```

В

types considered in configuration management, 13-Batten, Frank, 2-Bearings industry, 2-Best Practices, 4-Bodek, Norman, 2-Business Structure, 6-

C

Capacity (of production): decisions, 2-, 3definition, 6-Capital Investment, 2-Cell, Factory, 14-Changes engineering, software, 12traffic profile, 12-Claimant agency, 2-Competition design, 4production, 4-, 4-Component Breakout, 3-, 4-Computer Aided (or Computerized) engineering, 8-

```
material planning and purchasing, 8-
        process planning, 8-
Computer Aided Acquisition and Logistics Support (CALS)
        data transfer, 14-
        objectives, 14-
        organization, 14-
Computer Aided Design, 8-
Computer Aided Design/Computer Aided Manufacturing (CAD/CAM), 8-
        benefits, 8-
        process, 8-
         requirements for, 8-
Computer Aided Manufacturing, 8-
         subsets, 8-
Computer Integrated Manufacturing, 8-, 8-
Computer Numerical Control (CNC), 8-
Concept Demonstration/Validation, 3-
Concept Exploration/Definition, 3-
Concurrent Engineering, 5-, 14-
Configuration:
        audits,
                 Functional configuration audit, 13-
                 Physical configuration audit, 13-
        baselines, 13-
        control, 13-
        defined, 13-
        identification, 13-
                 allocated configuration identification (ACI), 13-
                 functional configuration identification (FCI), 13-
        item (CI), 13-
        management:
                 definition, 13-
                 policies and objectives, 13-
        status accounting, 13-
Contract Administration Offices (CAOs), 3-, 5-, 12-
Contract Data Requirements List (CDRL), 10-
Contract Manufacturing Plan,
        manufacturing organization, 6-
        purpose, 6-
        resources and manufacturing capability, 6-
Contracting Support, 3-
Contractor-Furnished Equipment (CFE), 4-
Contractor Purchasing System Review (CPSR), 10-
Critical materials, 2-
Communication links in automation, 14-
Component Breakout, 4-
Contract requirements, 4-
        concept demonstration/validation phase, 3-
        full scale development phase, 3-
        production phase, 3-
Contract types, 10-
Control Charts, 5-
Controlled Material: 2-
        allotments, 2-
        set-asides, 2-
```

```
Cost account, 13-
Cost Accounting, 9-
        standards, 9-
        systems, 9-
        uniformity, 9-
Cost Control,
        monitoring, 13-
Cost Estimating, 9-
        considerations, 9-
        cost models, 9-
        definition, 9-
        industrial engineered standards, 9-
        methodologies, 9-
        parametric, 9-
        rates, factors, and catalog prices, 9-
        relationship (CER), 9-
        specialist estimates, 9-
        specific analogies, 9-
        system requirements, 9-
        trend analysis, 9-
Cost of Quality, 5-
Cost Performance Report (CPR), 13-, 13-
Cost Risk, 10-
Cost/Schedule Control System Criteria (C/SCSC), 13-
        criteria requirements, 13-
        DOD requirements, 13-
        implementation, 13-
        verification compliance, 13-
Cost Schedule Status Report (CSSR), 13-
Cost Variance, 13-
Could Cost, 1-
Critical:
        design review (CDR) (see Reviews)
        item list (CIL), 2-, 2-
        items/weapon systems list (CINCs List), 2-
        materials and components, 2-, 3-
                                                        D
"D to P" Concept, 2-
Data Item Description (DID), 10-
Data Items, manufacturing, 10-
        progress reporting, 10-
Decision Coordinating Paper, 3-
Defect Prevention, 5-, 11-
Defense Acquisition Executive (DAE), 1-
Defense Acquisition Board, 1-
Defense Advanced Research Projects Agency, 2-
Defense Contract Audit Agency, 6-
Defense Management Board, 1-
Defense Materials System (DMS),
        description, 2-
```

```
priority rating, 2-
        requirements, set asides and allotments, 2-
Defense Priorities System (DPS),
        description, 2-
        priority rating, 2-
        rated order/contract (DO and DX), 2-
        requests for special assistance, 2-
Defense Production Act (DPA), 2-
Defense Science Board (DSB), 11-
Defense Technical Information Center (DTIC), 8-
Demand Capacity Analysis, 6-
Deming, W. Edwards, Fourteen Points, 5-
Design:
        change introduction, 11-
        competition, 4-
        discipline, 4-
        maturity, 11-
        producibility objectives in, 7-
        release of production design, 3-, 11-
Design of Experiments, 5-
Design Reviews, 12-
Design to Cost,
        definition, 9-
        in industry, 9-
        in the Department of Defense, 9-
Development to Production Transition, 11-
        challenges, 11-
        gaps, 11-
        impact on program management, 11-
        organizational issues, 11-
        templates, 11-
Direct Cost,
        classification of, 9-
        definition, 9-
        importance of, 9-
        recurring and nonrecurring costs, 9-
        special test equipment costs, 9-
        tooling costs, 9-
Direct process control, 8-
Domestic and International Business Administration (DIBA), 2-
```

Е

```
Engineering support, 8-
Enterprise Networking Event '88 International, 14-
Environmental control, 8-
Estimating Relationships (ERs),
        cost-to-cost, 9-
        cost-to-noncost, 9-
Expert systems, 14-
Extended Product Design, 3-
                                                       F
Facilitization Guidelines, 8-
Facility Arrangement, 8-
        symptoms of poor facility layout, 8-
Facility Modernization, 8-
        Computer aided testing, 8-
                 factors in, 8-
                 productivity improvement, 8-
Facility Planning, 6-
Factory Automation, 14-
Factory Loading, 6-
Factory networks, 14-
Factory technology, 14-
Feasibility, Production, 6-
        assessment, 6-
Federal Emergency Management Agency, General Services Administration (FEMA/GSA), 2-
Fisher, Dr. R.A., 5-
Fixed Cost, 9-
Flexible manufacturing system, 8-, 14-
Functional Configuration Audit (see Configuration)
                                                       G
Geometric Data Base (GDB), 8-
Government-Furnished Property, 3-, 4-, 6-
Government Open System Interconnection Profile (GOSIP), 14-
Government Procurement Quality Assurance (GPQA), 5-
Graduated Mobilization Response, 2-
Guzzi, Maj James F., 5-
```

Η

House Subcommittee on Economic Stabilization, 2-Human element in manufacturing, 14-

I

```
Incentives, 10-
Indirect Cost,
        classification, 9-
        definition, 9-
Industrial Base, 2-, 3-
        background, 2-
        contractors/subcontractors/suppliers, 2-
        DOD policy on the Defense, 2-, 2-
        objectives to improve the, 2-
        planning process, 2-
Industrial Engineering Standards (IES), 9-
Industrial Mobilization, Office of, (OIM), 2-
Industrial Modernization Incentives Program (IMIP), 4-, 5-, 8-
        in manufacturing strategy, 4-
        incentives, 8-
        inhibiting factors, 8-
        phases, 8-
        program baseline, 8-
Industrial Preparedness Measures (IPMs), 2-
Industrial Preparedness Planning (IPP):
        definition, 2-
        list of references on, 2-
        measures, 2-, 2-, 3-
        program manager's role, 2-
Industrial Preparedness Planning List (IPPL), 2-
Industrial Preparedness Planning Schedule, 2-
Initial Graphics Exchange Standard (IGES), 14-, 14-
Initial Production Facilities, 3-, 11-
Intergrated Weapon System Data Base (IWSDB), 14-
Inventory Control, 6-
Investment Decisions, 2-
Investment Policy Study Group (IPSG), 2-
Iskikawa (Dr. Kaoru) Diagram, 5-
                                                         J
Just in time (JIT), 6-
                                                         L
Labor Standard, 9-
Lead Time,
        analysis, 6-
        background and definition, 2-
        capacity syndrome, 2-
        determinants of, 6-
        requirements (long lead time), 6-
Leader/Follower Contracting, 4-
```

```
approaches, 4-
        objectives, 4-
Learning, Loss of, 9-
Learning Curves,
        application to standard time, 9-
        concept, 9-
        characteristics of environment, 9-
        components, 9-, 9-
        cumulative average curve, 9-
         production breaks, 9-
        S-curve, 9-
        slope, 9-
        selection of, 9-
        unit curve, 9-
Life of type buy, 3-
Limited Production, 3-, 11-
Line of Balance (LOB), 13-
        comparison of program progress to objective, 13-
        the objective chart, 13-
        the production plan, 13-
        the progress chart, 13-
Long Lead Items, 3-, 11-
Loss function (Taguchi), 5-
Loss of Learning, (see Learning)
Lot Tolerance Percent Defective, 5-
Low Rate Initial Production, 3-, 11-
Lucas, Del, 14-
                                                        M
Machine tool industry, 2-
Machine vision, 14-
Machining cost, 8-
Maintainability, 5-
Make or Buy, 6-, 10-
        factors, 10-
        program, 10-
Manufacturing:
        activities,
                 concept exploration/definition phase, 3-
                 contracting support, 3-
                 concept demonstration/validation phase, 3-
                 full-scale development phase, 3-
                 production and deployment phase, 3-
        breaks, 9-
        capacity, 2-
        cost estimating, 3-, 3-, 3-
                 background, 4-
                 nature of manufacturing costs, 9-
                 methods, 9-
        data items, 10-
         description language (MDL), 14-
```

```
engineer, 14-
         feasibility assessment, 3-, 3-
        human element in, 14-
         management:
                 definition, 1-, 6-
                 documents, 1-
                 DOD organizational structure, 1-
                 objectives of DOD, 1-
                 overview of DOD, 1-
                 phases, 1-
                 program manager responsibilities, 1-
                 system evaluation, 13-
         message specification (MMS), 14-
        operations, 13-
        operation sheets, 8-
        organization, 6-
         plan, 3-, 3-, 6-, 6-, 11-
         planning, 6-, 8-
                 data, 6-
         problem areas, 13-
         processes,
                 CAD/CAM, 8-
                 CNC, 8-
                 introduction of new, 8-
                 proofing, 3-, 4-
                 yield rates, 12-
         (production) defined, 1-
        rate/cost relationship, 9-
        reference documents, 1-
        resource planning (MRP-II), 6-
        resources, 3-, 6-, 6-
         risk assessment, 3-, 3-, 6-
                 identification, 6-
         schedules, 6-
                 and factory loading, 6-
                 first unit flow chart, 6-
                 hierarchy, 6-
                 master, 6-
                 master phasing, 6-
        strategy, 3-, 4-
                 constraints, 4-
                 decisions, 4-
                 definition, 4-
                 elements, 4-
         surveys and reviews (see Surveys and reviews)
         technology needs, 3-, 3-
         technology program (MANTECH), 8-
                 funding criteria, 8-
                 in manufacturing strategy, 4-
                 objective of, 8-
Manufacturing Automation Protocol (MAP), 14-
Manufacturing Technology Advisory Group (MTAG), 8-, 8-
Manufacturing Technology Information Analysis Center (MTIAC), 8-
Master Schedule, 6-
```

Master-Phasing Chart, 6-Material Review Board (MRB), 5-, 13-Material Requirements Planning (MRP), 6-, 6-McPherson, Rene, 14-Measures of contractor effectiveness, 13-Meyer, Herbert E., 2-MIL-STD-881 Work Breakdown Structures for Defense Material Items, 13-MIL-STD-1528 (USAF) Production Management, 10-MIL-STD-1567 Work Measurement, 13-Ministry of International Trade and Industry, 2-Mobilization: capability, 2planning, 2-Multiyear Contracting, 4-N Naisbit, John, 14-Navy System Commands (SYSCOMS), 1-New Process Introduction, guidelines for, 8-Noise factors (in process quality), 5-Nonrecurring cost, 9-North American Defense Industrial Base Organization (NADIBO), 2-0 Office of Industrial Mobilization, 2-Office of Secretary of Defense (OSD), 1-Open system interconnection architecture, 14-Operation (Route) Sheets, 8-Optics industry, 2-Out of production systems, 3-P Packard Commission, 1-Pareto Analysis, 5-Performance evaluation, 13purposes, 13-Personnel Planning, 6-Physical Configuration Audit, (see Configuration) Plan, Do, Check, Act, 5-Planned Value, 13-Planning, Programming, and Budgeting System (PPBS), 1-

Post production support, 3-

Preaward Survey, 3-, 12-

Postscript page description language (PDL), 14-

```
Preliminary Design Review (PDR), (see Reviews)
Preplanned Product Improvement (P3I), 3-
Process monitoring, 8-
Process Planning and Selection,
        definition, 8-
        design requirements, 8-
        finish requirements, 8-
        material requirements, 8-
        shape and form, 8-
Process Sheet, 8-
Producibility, 7, 11-
        analysis, 3-, 3-, 7-
        checklists,
                 coating materials and methods, 7-
                 drawings, 7-
                 environmental requirements, 7-
                 fabrication processes, 7-
                 general aspects of design, 7-
                 heat treating and cleaning, 7-
                 inspection and test, 7-
                 joining methods, 7-
                 materials, 7-
                 safety, 7-
                 specifications and standards, 7-
        considerations, 7-
        contract implementation, 7-
        contractor organization for, 7-
        definition, 7-
         design approaches, 7-, 7-
         program manager responsibilities, 7-
        program plan, 3-, 7-
        relation to engineering activities, 7-
Producibility Engineering and Planning (PEP), 3-, 7- thru 7-, 11-
        application in the acquisition process, 7-
        focus, 7-
        integrate initial production facilities with, 11-
        integrate long lead items, 11-
        in manufacturing strategy, 4-
        measures, 7-
        objectives of, 7-
        responsibility for, 7-
Producibility program plan, 7-
Product Data Exchange Standard (PGES), 14-, 14-
Product Definition Data Interface (PDDI), 14-
Product Development Process,
        candidate concepts, 3-, 3-
        budgets and schedules, 3-
        need/opportunity, 3-
        system design, 3-
Product Engineering Services Office, DOD, (DPESO), 11-, 12-
Product Improvement, 3-, 3-, 3-
Production Base Analysis, 2-
Production competition, 3-, 4-, 4-
Production Cost Analysis, 11-
```

```
Production Feasibility, 3-, 3-
Production Innovations, 8-
Production Plan, (see Manufacturing Plan)
Production Planning, 11-
Production rate, 9-
        in manufacturing strategy, 4-
Production Readiness Review (PRR), 3-, 3-, 11-, 12-
        contracting requirements, 12-
        Defense Contract Administration Services (DCAS), 12-
        indicators of production readiness, 12-
        survey issues, 12-
Production risk, (see Manufacturing Risk)
Production Scheduling, (see Manufacturing Schedules)
Production surveillance, 3-
Productivity,
        definition, 2-
        factors that influence, 2-
Productivity Measurement, 2-
Program Management Office (PMO), personnel selection, 1-
Program Manager (PM), contractor and government relationship, 1-
Program Executive Officer, 1-
Program Transition, 3-
Progress Information, Manufacturing,
        contract reports, 13-
        cost/schedule control systems criteria (C/SCSC), 13-
        evaluation, 13-
Prototype, Fabrication of, 3-
        production, 3-
                                                        Q
Quality:
        characteristics, 5-
        Contract Administration Office role, 5-
        contract provisions for, 5-
        definition, 5-
        DOD Posture on 5-
        feedback, 5-
        objectives, 5-
        source selection, 5-
Quality Assurance, 5-
        planning, 4-
Quality of Conformance, 5-,
Quality of Design, 5-
Quality Function Deployment, 5- thru 15-
                                                        R
R&D/Production Gaps, 11-
```

Rated Contracts, (see Defense Priorities System (DPS))

```
Realization Factors, 9-
Recurring cost, 9-
Reliability,
        activities during the design phase, 5-
        growth, 5-
        in manufacturing, 5-
        of design, 5-
        testing, 5-
Reliability and Maintainability 15-
        objectives, 5-
Reliability and Maintainability Quality Team Concept, 5- thru 5-
Reviews (see Survey):
        critical design review (CDR), 12-
        design evaluation, 12-
        issues, 12-
        preliminary design review (PDR), 12-
        system design review, (SDR), 12-
        system requirements review (SRR), 12-
Risk: assessment, 6-
        in production readiness reviews (PRRs), 12-
        manufacturing, 6-
        schedule attainability, 6-
Rework, 5-
Robot:
        definition and background, 8-
        impediments to application, 8-
Robot Institute of America (RIA), 8-
Robotics,
        future, 14-
        industrial applications, 8-
        industrial growth, 8-
        integration, 8-
        relationship with the work force, 8-
         "smart", 14-
        typical tasks, 8-
                                                         S
Schedule Integration, 6-
Schedule variance, 13-
Second Sourcing, 3-, 4-
Secretary of Defense (SECDEF), 1-, 1-
Semivariable Cost, 9-
Senate Subcommittee of Defense Industry and Technology, 2-
Service Acquisition Executive, 1-
Should Cost Review, 9-
Software, Changes, 12-
Source selection, 5-, 10-
Spares Parts:
        planning for, 3-, 3-, 6-
        procurement, 10-
Special Assistance Request, 2-
```

```
Standards,
        development of, 9-
        time, 9-
        variations, 9-
Start-Up Costs, 9-
Statistical Process Control, 5-
Steingraber, Fred G., 2-
Strategic and Critical Material Stockpiling Act, 2-
Stockpile, 2-
Subcontract Management, 10-
        consent, 10-
        contractor purchasing system review (CPSR), 10-
Subsequent Application Review (SAR), 13-
Supplier base, 2-
Surface finish, 8-
Surge Capabilities, 2-
Survey, Manufacturing,
        contractor compliance, 12-
        management system, 12-
        objectives, 12-
        procedures for accomplishing, 12-
Survey and reviews:
        differences in procedures for accomplishing, 12-
        manufacturing (background), 12-
        objectives, 12-
        types of, 12-
System Design Review (SDR), (see Reviews)
System Requirements Review (SRR), (see Reviews)
Systems Commands (SYSCOMs), 1-
                                                       T
Tactile sensing, 14-
Taguchi (Genichi) Method, 5- thru 5-
Technical and office protocol (TOP), 14-
Technical data, 10-
Technical Data Package (TDP), 10-
Technology Modernization (TECH MOD), 8-
Technology trends, 8-
Templates, 11-
Tooling/Test equipment, 9-
        in manufacturing strategy, 4-
Total Quality Management,
        Integration, 5-
        Overview, 5-
        Principles, 5-
        Program Manager requirements 5-
        Tools, 5- thru 5-
Transition from Development to Production
        Challenges, 11-
        Impact in program management, 11-
```

Standard Cost, 9-

```
Organizational issues, 11-
        Overview, 11- thru 11-
Transition templates, 11-
        relationship to PRR, 11-
        timelines, 11-
                                                        V
Value Engineering (VE), 3-, 5-, 7-, 10-
        acquisition savings, 7-
        collateral savings, 7-
        elements of, 7-
        in the contractual environment, 7-
        incentive clause, 7-
        policy, 7-
        program requirement clause, 7-
Variable Cost, 9-
Variability Reduction Program, 5-
Variation reduction, 5-
Vergoz, J., 5-
Vice Chairman, Joint Chiefs of Staff, 1-
                                                        W
Warranties, 5-, 10-
Wheeler, William A., 6-
Wolfe, Tom, 2-
Work Breakdown Structure (WBS), 3-, 13-
Work force quality, 2-
Work Measurement,
        benefits, 13-
        DOD policy, 13-
        elements, 13-
        engineered labor standards, 13-
        objectives, 13-
        trade-off analysis, 13-
Work package, 13-
Work Station:
        definition, 8-
        layout, 8-
```

Y

Yield rates for processes, 12-